



# Leadership in the Public Sector: Promise and Pitfalls

*From Routledge*

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## **Leadership in the Public Sector: Promise and Pitfalls** From Routledge

In view of the approaching age of austerity for the public sector, leadership is likely to continue to become a key theme. This edited volume brings together a host of material from the public sector to analyze the issue internationally.

Teelken, Dent & Ferlie lead a team of contributors in examining three key aspects of this increasingly important theme:

- the meaning of public sector leadership, and how this changes in different contexts
- the implications for leadership style given the growing role of the private sector
- the response to the leadership issue from professionals moving into senior management roles

With contributions from respected academics such as Jean-Louis Denis, Mike Reed and Mirko Nordegraaf, this book will be an invaluable supplementary resource for those undertaking studies across public sector management and administration.

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## **Editorial Review**

### **Review**

**'This edited book on leadership in the public sector will undoubtedly be well-thumbed, rather than sit on my book shelf, for both research and teaching purposes. It covers a wide expanse of theoretical and empirical ground, and remains academically rigorous and practically relevant in so doing. It offers: comparison across domains of the public sector, and internationally; encompasses individual, group, organizational and system level analysis; integrates policy and management concerns; is inter-disciplinary in its orientation. I, for one, will be citing its contents in my research publications.'**

Graeme Currie, Professor of Public Management, Warwick Business School UK

**'Everyone involved in this wonderful book takes the idea and practice of leadership seriously, developing useful theory through close observation of what people do in organizations. The public sector context is important but not defining, enabling the contributions to speak to all involved in leading. Above all it challenges those who cry 'we need more leadership' whenever there is a public sector organizational problem. I'm sure it will become a key text in universities and in government departments around the world.'**

Dr Scott Taylor, Reader in Organizational Behaviour, School of Business & Economics, Loughborough University UK

### **About the Author**

**Christine Teelken** is Associate Professor of Organization Science at VU Amsterdam, the Netherlands

**Ewan Ferlie** is Professor of Management at King's College London, UK

**Mike Dent** is Professor of Health Care Organization at Staffordshire University, UK

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