



Project Management, Denial, and the Death Zone: Lessons from Everest and Antarctica

By Grant Avery

Download now

Read Online ➔

Project Management, Denial, and the Death Zone: Lessons from Everest and Antarctica By Grant Avery

Using examples and lessons learned from the failures and achievements of Antarctic explorers Robert Scott and Ernest Shackleton, and Mount Everest expedition leader John Hunt and others, this captivating guide provides powerful insights into the causes of project and program failure and how to manage them to significantly improve project success rates.

KEY FEATURES:

- Explains the consistency of project failure, risk homeostasis, the principle of outcome-maximizing, the emerging concept of risk appetite, and provides real-world solutions that can be applied in organizations to improve project results
- Introduces new concepts such as the CORA triangle that focuses on achieving balance in the management of Capabilities, Outcomes, and Risk Appetite; and neuroleadership and its importance to complex, high-risk projects and managing change
- Defines the circle of project ethos and the narcissistic and organizational-structural factors in common between Everest climbers and major ICT-EB projects today, including the risks they can create and how to deal with them
- WAV offers multi-factor tables to test for high risk-propensity and Death Zone risk factors, Level-3 project maturity success factors, estimating a project's relative complexity, and assessing potential leaders to manage complex projects -
- **available from the Web Added Value Download Resource Center at jrosspub.com**

 [Download Project Management, Denial, and the Death Zone: Le ...pdf](#)

 [Read Online Project Management, Denial, and the Death Zone: ...pdf](#)

Project Management, Denial, and the Death Zone: Lessons from Everest and Antarctica

By Grant Avery

Project Management, Denial, and the Death Zone: Lessons from Everest and Antarctica By Grant Avery

Using examples and lessons learned from the failures and achievements of Antarctic explorers Robert Scott and Ernest Shackleton, and Mount Everest expedition leader John Hunt and others, this captivating guide provides powerful insights into the causes of project and program failure and how to manage them to significantly improve project success rates.

KEY FEATURES:

- Explains the consistency of project failure, risk homeostasis, the principle of outcome-maximizing, the emerging concept of risk appetite, and provides real-world solutions that can be applied in organizations to improve project results
- Introduces new concepts such as the CORA triangle that focuses on achieving balance in the management of Capabilities, Outcomes, and Risk Appetite; and neuroleadership and its importance to complex, high-risk projects and managing change
- Defines the circle of project ethos and the narcissistic and organizational-structural factors in common between Everest climbers and major ICT-EB projects today, including the risks they can create and how to deal with them
- WAV offers multi-factor tables to test for high risk-propensity and Death Zone risk factors, Level-3 project maturity success factors, estimating a project's relative complexity, and assessing potential leaders to manage complex projects -- **available from the Web Added Value Download Resource Center at jrosspub.com**

Project Management, Denial, and the Death Zone: Lessons from Everest and Antarctica By Grant Avery **Bibliography**

- Rank: #1715677 in Books
- Published on: 2015-10-06
- Original language: English
- Number of items: 1
- Dimensions: .80" h x 6.10" w x 9.10" l, 1.20 pounds
- Binding: Hardcover
- 296 pages

 [Download Project Management, Denial, and the Death Zone: Le ...pdf](#)

 [Read Online Project Management, Denial, and the Death Zone: ...pdf](#)

Download and Read Free Online Project Management, Denial, and the Death Zone: Lessons from Everest and Antarctica By Grant Avery

Editorial Review

Review

Wonderful, instructive, and exciting reading... from mountain top to ice field to business boardroom, Avery carefully analyzes the wide landscape of risk and opportunity, hubris, aspirations, and failure. --**Dr. Gerald J. S. Wilde**, Professor Emeritus of Psychology, Queen's University

... a book filled with inspiring and useful lessons. --**Margot Morrell**, Author of New York Times best seller *Shackleton's Way*

A genuinely insightful book that confronts the real reasons behind the constant unacceptable failure rate of so many large projects. I strongly recommend it. --**Professor Brad Jackson**, Head of School of Government, Victoria University of Wellington

About the Author

Grant Avery, PMP, is a leading expert and international speaker on the subject of risk, quality assurance, business cases, and capability maturity models in project and program management. Mr. Avery has reviewed or overseen the quality, risk and success assurance of over \$20 billion of high-risk projects and programs in New Zealand and Australian public and private sectors, including over 100 ICT-enabled business change projects. He is a Certified Registered Consultant in Project and Program Management and P3M3 capability maturity assessments, with an MBA of Distinction from Victoria University, New Zealand.

Earlier in his career, Grant developed a unique perspective on the successful management of project and program risk in part from the knowledge and experience gained as Manager of New Zealand's Scott Base where he was responsible for science support, search and rescue in Antarctica, and a team lead for the joint (USA-NZ) Antarctica search and rescue team (JASART). Prior to developing his own business, Grant was KPMG Director (Project Advisory), New Zealand.

Mr. Avery is now President of Outcome Insights, a specialized consultancy that provides success and quality assurance advice and reviews for large and high-risk projects and programs delivering ICT-enabled business change, and initiatives introducing new organizational capabilities. Mr. Avery, co-author of the current edition of the P3M3 maturity model, provides specialist assessment and capability improvement advice on the project, program, and portfolio management practices in organizations. He is an active member of PMI International and the New Zealand Risk Society.

Users Review

From reader reviews:

James Drennan:

The book Project Management, Denial, and the Death Zone: Lessons from Everest and Antarctica make you feel enjoy for your spare time. You can use to make your capable much more increase. Book can to become your best friend when you getting pressure or having big problem using your subject. If you can make studying a book Project Management, Denial, and the Death Zone: Lessons from Everest and Antarctica for being your habit, you can get a lot more advantages, like add your capable, increase your knowledge about a

few or all subjects. It is possible to know everything if you like wide open and read a book Project Management, Denial, and the Death Zone: Lessons from Everest and Antarctica. Kinds of book are a lot of. It means that, science reserve or encyclopedia or other people. So , how do you think about this book?

Timothy Reed:

In this 21st millennium, people become competitive in every way. By being competitive at this point, people have do something to make them survives, being in the middle of the particular crowded place and notice by surrounding. One thing that occasionally many people have underestimated that for a while is reading. That's why, by reading a e-book your ability to survive boost then having chance to stand up than other is high. For yourself who want to start reading a book, we give you this specific Project Management, Denial, and the Death Zone: Lessons from Everest and Antarctica book as nice and daily reading book. Why, because this book is usually more than just a book.

Marylouise Potter:

The reserve untitled Project Management, Denial, and the Death Zone: Lessons from Everest and Antarctica is the e-book that recommended to you to study. You can see the quality of the book content that will be shown to an individual. The language that article author use to explained their way of doing something is easily to understand. The writer was did a lot of exploration when write the book, and so the information that they share to you is absolutely accurate. You also can get the e-book of Project Management, Denial, and the Death Zone: Lessons from Everest and Antarctica from the publisher to make you a lot more enjoy free time.

Thomas Hill:

E-book is one of source of knowledge. We can add our knowledge from it. Not only for students and also native or citizen require book to know the change information of year to be able to year. As we know those textbooks have many advantages. Beside most of us add our knowledge, can bring us to around the world. By book Project Management, Denial, and the Death Zone: Lessons from Everest and Antarctica we can take more advantage. Don't you to be creative people? To become creative person must choose to read a book. Only choose the best book that acceptable with your aim. Don't become doubt to change your life at this time book Project Management, Denial, and the Death Zone: Lessons from Everest and Antarctica. You can more inviting than now.

Download and Read Online Project Management, Denial, and the Death Zone: Lessons from Everest and Antarctica By Grant Avery #H9GTY5R3VMN

Read Project Management, Denial, and the Death Zone: Lessons from Everest and Antarctica By Grant Avery for online ebook

Project Management, Denial, and the Death Zone: Lessons from Everest and Antarctica By Grant Avery
Free PDF d0wnl0ad, audio books, books to read, good books to read, cheap books, good books, online books, books online, book reviews epub, read books online, books to read online, online library, greatbooks to read, PDF best books to read, top books to read Project Management, Denial, and the Death Zone: Lessons from Everest and Antarctica By Grant Avery books to read online.

Online Project Management, Denial, and the Death Zone: Lessons from Everest and Antarctica By Grant Avery ebook PDF download

Project Management, Denial, and the Death Zone: Lessons from Everest and Antarctica By Grant Avery Doc

Project Management, Denial, and the Death Zone: Lessons from Everest and Antarctica By Grant Avery Mobipocket

Project Management, Denial, and the Death Zone: Lessons from Everest and Antarctica By Grant Avery EPub

H9GTY5R3VMN: Project Management, Denial, and the Death Zone: Lessons from Everest and Antarctica By Grant Avery