



Work Breakdown Structures: The Foundation for Project Management Excellence

By Eric S. Norman, Shelly A. Brotherton, Robert T. Fried

[Download now](#)

[Read Online](#) 

Work Breakdown Structures: The Foundation for Project Management Excellence By Eric S. Norman, Shelly A. Brotherton, Robert T. Fried

Understand and apply new concepts regarding Work Breakdown Structures

The Work Breakdown Structure (WBS) has emerged as a foundational concept and tool in Project Management. It is an enabler that ensures clear definition and communication of project scope while performing a critical role as a monitoring and controlling tool. Created by the three experts who led the development of PMI®'s *Practice Standard for Work Breakdown Structures*, Second Edition, this much-needed text expands on what the standard covers and describes how to go about successfully implementing the WBS within the project life cycle, from initiation and planning through project closeout.

Filling the gap in the literature on the WBS, *Work Breakdown Structures: The Foundation for Project Management Excellence* gives the reader an understanding of:

- The background and key concepts of the WBS
- WBS core characteristics, decomposition, representations, and tools
- Project initiation and the WBS, including contracts, agreements, and Statements of Work (SOW)
- Deliverable-based and activity-based management
- Using the WBS as a basis for procurement and financial planning
- Quality, risk, resource, and communication planning with the WBS
- The WBS in the executing, monitoring, and controlling phases
- New concepts regarding the representation of project and program scope
- Verifying project closeout with the WBS

Using a real-life project as an example throughout the book, the authors show how the WBS first serves to document and collect information during the initiating and planning phases of a project. Then, during the executing phase, the authors demonstrate how the WBS transitions to an active role of project decision-support, serving as a reference and a source for control and measurement.

(PMI is a registered mark of Project Management Institute, Inc.)

 [Download Work Breakdown Structures: The Foundation for Proj ...pdf](#)

 [Read Online Work Breakdown Structures: The Foundation for Pr ...pdf](#)

Work Breakdown Structures: The Foundation for Project Management Excellence

By Eric S. Norman, Shelly A. Brotherton, Robert T. Fried

Work Breakdown Structures: The Foundation for Project Management Excellence By Eric S. Norman, Shelly A. Brotherton, Robert T. Fried

Understand and apply new concepts regarding Work Breakdown Structures

The Work Breakdown Structure (WBS) has emerged as a foundational concept and tool in Project Management. It is an enabler that ensures clear definition and communication of project scope while performing a critical role as a monitoring and controlling tool. Created by the three experts who led the development of PMI®'s *Practice Standard for Work Breakdown Structures*, Second Edition, this much-needed text expands on what the standard covers and describes how to go about successfully implementing the WBS within the project life cycle, from initiation and planning through project closeout.

Filling the gap in the literature on the WBS, *Work Breakdown Structures: The Foundation for Project Management Excellence* gives the reader an understanding of:

- The background and key concepts of the WBS
- WBS core characteristics, decomposition, representations, and tools
- Project initiation and the WBS, including contracts, agreements, and Statements of Work (SOW)
- Deliverable-based and activity-based management
- Using the WBS as a basis for procurement and financial planning
- Quality, risk, resource, and communication planning with the WBS
- The WBS in the executing, monitoring, and controlling phases
- New concepts regarding the representation of project and program scope
- Verifying project closeout with the WBS

Using a real-life project as an example throughout the book, the authors show how the WBS first serves to document and collect information during the initiating and planning phases of a project. Then, during the executing phase, the authors demonstrate how the WBS transitions to an active role of project decision-support, serving as a reference and a source for control and measurement.

(PMI is a registered mark of Project Management Institute, Inc.)

Work Breakdown Structures: The Foundation for Project Management Excellence By Eric S. Norman, Shelly A. Brotherton, Robert T. Fried **Bibliography**

- Sales Rank: #590646 in eBooks
- Published on: 2010-09-23
- Released on: 2010-09-23
- Format: Kindle eBook

 [**Download** Work Breakdown Structures: The Foundation for Proj ...pdf](#)

 [**Read Online** Work Breakdown Structures: The Foundation for Pr ...pdf](#)

Download and Read Free Online Work Breakdown Structures: The Foundation for Project Management Excellence By Eric S. Norman, Shelly A. Brotherton, Robert T. Fried

Editorial Review

Review

"This book is written for everyone responsible for project management or product development work. The topic of the book is a critically useful and important technique for describing and understanding any new product or project development. I applaud the efforts of the authors in showing not just the relevance of a WBS (Work Breakdown Structures) and WBS dictionary to planning a project but also to its execution. A significant contribution of this book is the prominent highlighting the scope of the project management function itself as one of the deliverables in the WBS." (*Journal of Product Innovation Management*, 2010; 778-783)

From the Back Cover

Business & Economics/Project Management

Understand and apply new concepts regarding Work Breakdown Structures

The Work Breakdown Structure (WBS) has emerged as a foundational concept and tool in Project Management. It is an enabler that ensures clear definition and communication of project scope while performing a critical role as a monitoring and controlling tool. Created by the three experts who led the development of PMI's Practice Standard for Work Breakdown Structures, Second Edition, this much-needed text expands on what the standard covers and describes how to go about successfully implementing the WBS within the project life cycle, from initiation and planning through project closeout.

Filling the gap in the literature on the WBS, *Work Breakdown Structures: The Foundation for Project Management Excellence* gives the reader an understanding of:

- The background and key concepts of the WBS
- WBS core characteristics, decomposition, representations, and tools
- Project initiation and the WBS, including contracts, agreements, and Statements of Work (SOW)
- Deliverable-based and activity-based management
- Using the WBS as a basis for procurement and financial planning
- Quality, risk, resource, and communication planning with the WBS
- The WBS in the executing, monitoring, and controlling phases
- New concepts regarding the representation of project and program scope
- Verifying project closeout with the WBS

Using a real-life project as an example throughout the book, the authors show how the WBS first serves to document and collect information during the initiating and planning phases of a project. Then, during the executing phase, the authors demonstrate how the WBS transitions to an active role of project decision-support, serving as a reference and a source for control and measurement.

About the Author

Eric S. Norman, PMP, PgMP, is a strategic project and program management consultant. Shelly A. Brotherton, PMP, is a senior project and program management leader. Robert T. Fried, PMP, is a director

responsible for project and program management with a globally recognized enterprise management software company.

Users Review

From reader reviews:

Beatrice Pearson:

What do you with regards to book? It is not important together with you? Or just adding material when you really need something to explain what you problem? How about your time? Or are you busy man or woman? If you don't have spare time to do others business, it is make you feel bored faster. And you have time? What did you do? Every individual has many questions above. They must answer that question mainly because just their can do which. It said that about book. Book is familiar on every person. Yes, it is correct. Because start from on jardín de infancia until university need this kind of Work Breakdown Structures: The Foundation for Project Management Excellence to read.

Diane Russel:

As we know that book is vital thing to add our information for everything. By a book we can know everything we really wish for. A book is a pair of written, printed, illustrated or perhaps blank sheet. Every year was exactly added. This book Work Breakdown Structures: The Foundation for Project Management Excellence was filled with regards to science. Spend your spare time to add your knowledge about your science competence. Some people has diverse feel when they reading a book. If you know how big advantage of a book, you can feel enjoy to read a reserve. In the modern era like now, many ways to get book that you simply wanted.

Robert Dunham:

A lot of e-book has printed but it differs. You can get it by internet on social media. You can choose the very best book for you, science, witty, novel, or whatever by searching from it. It is known as of book Work Breakdown Structures: The Foundation for Project Management Excellence. Contain your knowledge by it. Without causing the printed book, it could add your knowledge and make an individual happier to read. It is most critical that, you must aware about book. It can bring you from one destination to other place.

Florence Williams:

Publication is one of source of know-how. We can add our understanding from it. Not only for students but also native or citizen have to have book to know the up-date information of year to help year. As we know those books have many advantages. Beside most of us add our knowledge, could also bring us to around the world. From the book Work Breakdown Structures: The Foundation for Project Management Excellence we can acquire more advantage. Don't someone to be creative people? Being creative person must prefer to read a book. Just simply choose the best book that ideal with your aim. Don't be doubt to change your life at this time book Work Breakdown Structures: The Foundation for Project Management Excellence. You can more appealing than now.

Download and Read Online Work Breakdown Structures: The Foundation for Project Management Excellence By Eric S. Norman, Shelly A. Brotherton, Robert T. Fried #6W4GKHB5X7U

Read Work Breakdown Structures: The Foundation for Project Management Excellence By Eric S. Norman, Shelly A. Brotherton, Robert T. Fried for online ebook

Work Breakdown Structures: The Foundation for Project Management Excellence By Eric S. Norman, Shelly A. Brotherton, Robert T. Fried Free PDF d0wnl0ad, audio books, books to read, good books to read, cheap books, good books, online books, books online, book reviews epub, read books online, books to read online, online library, greatbooks to read, PDF best books to read, top books to read Work Breakdown Structures: The Foundation for Project Management Excellence By Eric S. Norman, Shelly A. Brotherton, Robert T. Fried books to read online.

Online Work Breakdown Structures: The Foundation for Project Management Excellence By Eric S. Norman, Shelly A. Brotherton, Robert T. Fried ebook PDF download

Work Breakdown Structures: The Foundation for Project Management Excellence By Eric S. Norman, Shelly A. Brotherton, Robert T. Fried Doc

Work Breakdown Structures: The Foundation for Project Management Excellence By Eric S. Norman, Shelly A. Brotherton, Robert T. Fried MobiPocket

Work Breakdown Structures: The Foundation for Project Management Excellence By Eric S. Norman, Shelly A. Brotherton, Robert T. Fried EPub

6W4GKHB5X7U: Work Breakdown Structures: The Foundation for Project Management Excellence By Eric S. Norman, Shelly A. Brotherton, Robert T. Fried